

# FY2017 Third Quarter Consolidated Business Results (First Nine Months Cumulative)

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#### **TOSHIBA CORPORATION**

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### **Forward-looking Statements**

- This presentation contains forward-looking statements concerning future plans, strategies and the performance of Toshiba Group.
- These forward-looking statements are not historical facts, rather they are based on management's assumptions and beliefs in light of the economic, financial and other data currently available.
- Since Toshiba Group promotes business in various market environments in many countries and regions, its activities are subject to a number of risks and uncertainties that, without limitation, relate to economic conditions, worldwide mega-competition in the electronics business, customer demand, foreign currency exchange rates, tax rules, regulations and other factors. Toshiba therefore wishes to caution readers that actual results might differ materially from our expectations.
- Toshiba's fiscal year (FY) runs from April 1 to March 31. 1H refers to the first six months (April-September); 2H refers to the latter six months (October-March); 1Q refers to the first quarter (April-June); 2Q refers to the second quarter (July-September); 3Q refers to the third quarter (October-December); and 4Q refers to the fourth quarter (January-March).
- All figures are consolidated totals for the first nine months of fiscal year 2017, unless otherwise stated.
- Results in segments have been reclassified to reflect the current organization, unless otherwise stated.
- The Memory Business and Westinghouse Group are classified as a discontinued operations, in accordance with Accounting Standards Codification (ASC) 205-20 "Presentation of Financial Statements Discontinued Operations". The results of these businesses have been excluded from net sales, operating income (loss), and income (loss) from continuing operations, before income taxes and noncontrolling interests. Results for the past fiscal years have been revised to reflect this change, unless otherwise stated.

### 1. Overall Business Results



# Reclassification of Memory Business as Discontinued Operation and about Going Concern

- The global settlement with Western Digital of litigation and arbitration, along with the progress of anti-trust law procedures in key jurisdictions, has increased the certainty that the sale of the Memory business will be completed, and the results of the Memory business have been classified as a discontinued operation for the third quarter of FY2017, in accordance with U.S. generally accepted accounting principles.
  - → The results for the Memory business are excluded from net sales, operating income, income before income taxes and noncontrolling interests; profit after-tax is recorded as net income from discontinued operations
- At this point, the substantial doubts about the Company's ability to continue as a going concern has been sufficiently addressed.
  - ✓ As of February 14, 2018, the Company expects to resolve its financing and negative shareholders' equity status as a result of the following three factors.
    - 1. An increased certainty that the transaction for the sale of the Memory business will be completed within a year.
    - 2. A new share issue by third-party allotments, of approx. 600.0 billion yen.
    - 3. Closing of the sales of Westinghouse-related claims to third parties
  - ✓ In addition, major group companies have acquired Special Construction Business License required under the construction contractors law of Japan
  - \* The sales of claims against Westinghouse Group was completed on January 22, 2018 (EST), however it will be reflected in the going concern note for the third quarter business results. The tax impact from the sales will be recorded in the fourth quarter business results.

### FY2017/1-3Q Consolidated Business Results Overall

(Yen in billions, except Earnings (Loss) per share)	16/1-3Q	17/1-3Q	Difference
Net sales	2,835.4	2,800.3	-35.1
Operating income (loss) %	76.1 2.7%	49.6 1.8%	-26.5 -0.9%
Non operating income (loss)	-11.8	38.3	50.1
Income (Loss) before income taxes and noncontrolling interests	64.3	87.9	23.6
%	2.3%	3.1%	0.8%
Tax expenses	-47.6	-1.7	45.9
Net income (loss) from continuing operation before noncontrolling interests	16.7	86.2	69.5
Net income (loss) from discontinued operation before noncontrolling interests	-644.6	-27.3	617.3
Net income (loss) attributable to noncontrolling interests	95.4	-31.9	-127.3
Net income (loss)	-532.5	27.0	559.5
%	-18.8%	1.0%	19.8%
Earnings (Loss) per share attributable to shareholders of the Company	-¥125.77	¥6.06	¥131.83
Free cash flows	-54.7	-446.2	-391.5



### **Key Points of FY2017/1-3Q**

#### Net Sales:

The Company saw sales decrease by 1.2% as Energy Systems & Solutions recorded lower sales due to the impact of the IPO\* and deconsolidation of Landis+Gyr. Infrastructure System & Solutions saw lower sales, even though the Storage & Electronic Devices recorded higher sales. The total impact of yen depreciation was +57.0 billion yen.(excl. Memory business)

\*IPO: Initial Public Offering

#### • Income (Loss):

Income (Loss) before income taxes and noncontrolling interests was 87.9 billion yen, including 49.6 billion yen operating income, and nonoperating income of 38.3 billion yen mainly from 66.8 billion yen in profit from the Landis+Gyr IPO in the 2Q.

Net income from continuing operations was 86.2 billion yen, as the total impact of tax from continuing operations was 1.7 billion yen after the reversal of a part of valuation allowance for deferred tax assets.

The Memory business achieved margin equivalent to an ROS of 37%. Net income (loss) from discontinued operations was negative and stood at -27.3 billion yen due to the tax impact from the company split of the Memory business.

#### Cash Flows:

Cash flows from operating activities were -383.7 billion yen, mainly due to payment of WEC parent company guarantees of 436.8 billion yen and deterioration in working capital due to deterioration in the financial base and financial credibility. Cash flows from investing activities recorded -62.5 billion yen, while investment of Memory but there were sales of Landis+Gyr shares. Free cash flows recorded -446.2 billion yen.

### FY2017/1-3Q Consolidated Business Results Overall

(Yen in billions)	17/3E	17/12E	Difference
Equity attributable to shareholders of the Company	-552.9	-3.9	549.0
Shareholders' equity ratio	-13.0%	-0.1%	12.9%
Net assets	-275.7	220.9	496.6
Net interest-bearing debt	682.9	484.0	-198.9
Net debt-to-equity ratio	-	-	-
Exchange rate (US\$) as of the end date of the term	¥112	¥113	¥1

#### Financial Structure:

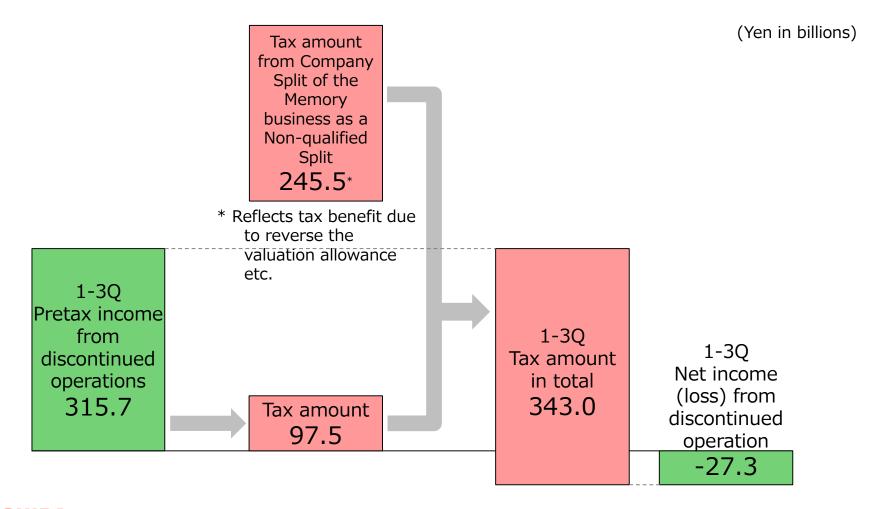
Shareholder's equity was -3.9 billion yen, an improvement of 549.0 billion yen against March end 2017. It was led by a share issue by third-party allotments that raised approximately 600.0 billion yen, increase in net income (loss) attributable to the Company, and a reduction of -49.5\* billion yen (direct impact on equity) due to the execution of a put option for WEC shares by Kazatomprom. Net assets including noncontrolling interests were 220.9 billion yen.

<sup>\*</sup> The amount is only the impact of directly in equity. Besides this, -15.2 billion yen is recorded as income (loss) from discontinued operations.



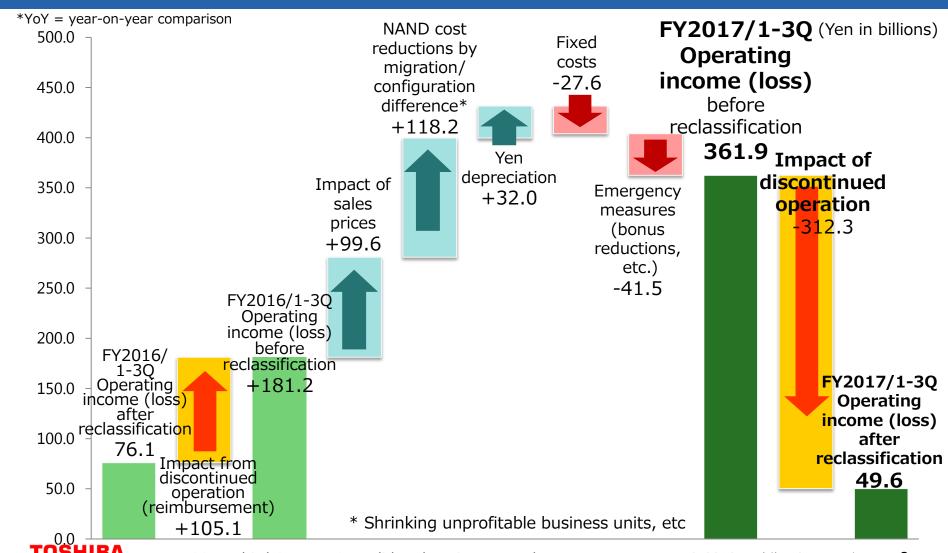
# Tax Impact from Company Split of the Memory Business as a Non-qualified Split

 As the Memory has been reclassified as a discontinued operation, the tax impact calculation changed, and the full amount of tax expense has been recorded as a non-qualified split in 3Q 2017.



### Operating Income (Loss), YoY Analysis

Before its reclassification of discontinued operations, higher sales prices, volumes and cost reductions in the Memory realized a significant increase



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### Non-operating Income (Loss) and Expenses

### Improvement mainly due to profit from the sale of Landis+Gyr

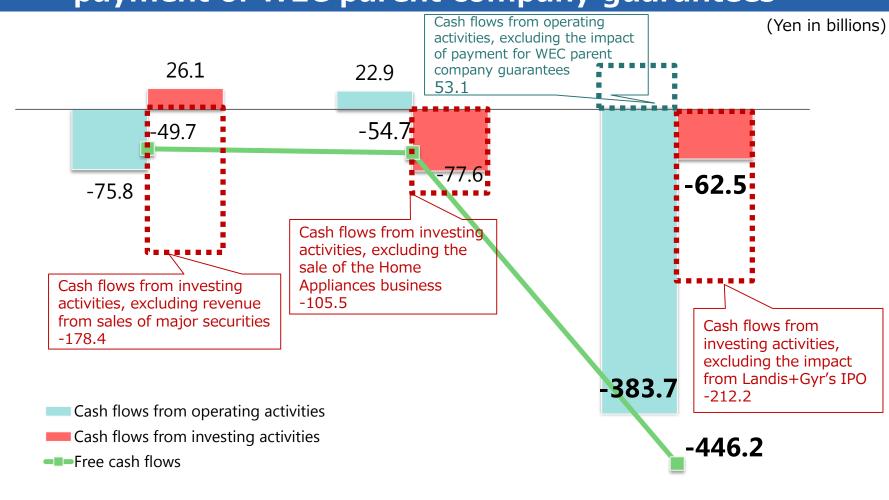
(Yen in billions)

	FY2016/ 1-3Q	FY2017/ 1-3Q	Difference	Main items in FY2017 3Q
Net financial income (loss)	-7.1	-15.8	-8.7	_
Foreign exchange income (loss)	-1.8	-1.5	0.3	-
Income (Loss) on sales or disposal of fixed assets	15.6	14.7	-0.9	-
Income (Loss) on sales of securities	4.0	69.2	65.2	_
Settlement costs of lawsuits	-19.6	-7.3	12.3	_
Others	-2.9	-21.0	-18.1	_
Total	-11.8	38.3	50.1	



### **Cash Flows**

# Cash flows from operating activities were negative due to payment of WEC parent company guarantees





15/1-3Q

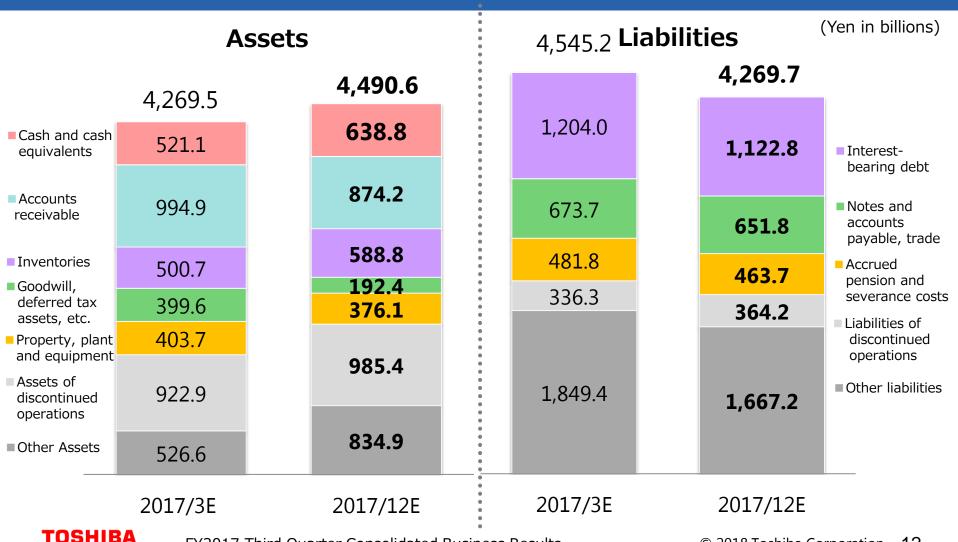
16/1-3Q

17/1-3Q

### **Balance Sheets**

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# Utilized part of the capital raised by share issue for early payment of parent company guarantees



### 2. Business Results by Segment



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### **By Segment**

# After reclassification of the Memory business as a discontinued operation

(Yen in billions)	16/1-3Q	17/1-3Q	Differece	(growth rate)	
Energy Systems &	Net sales	660.0	611.5	-48.5	(-7%)
Solutions	Operating income (loss)	-2.4	-12.1	-9.7	
Solutions	ROS	-0.4%	-2.0%	-1.6%	
Infrastructure	Net sales	838.5	830.6	-7.9	(-1%)
Systems &	Operating income (loss)	21.5	11.3	-10.2	
Solutions	ROS	2.6%	1.4%	-1.2%	
Dotail 9. Drinting	Net sales	371.8	379.3	7.5	(+2%)
Retail & Printing Solutions	Operating income (loss)	11.1	18.8	7.7	
Solutions	ROS	3.0%	4.9%	1.9%	
Storage &	Net sales	630.4	661.0	30.6	(+5%)
Electronic Devices	Operating income (loss)	49.3	48.9	-0.4	
Solutions	ROS	7.8%	7.4%	-0.4%	
Industrial ICT	Net sales	162.5	176.9	14.4	(+9%)
	Operating income (loss)	4.4	-2.6	-7.0	
Solutions	ROS	2.7%	-1.5%	-4.2%	
Others	Net sales	393.1	379.4	-13.7	(-3%)
Others	Operating income (loss)	-9.1	-18.6	-9.5	
Eliminations	Net sales	-220.9	-238.4	-17.5	
	Operating income (loss)	1.3	3.9	2.6	
Total	Net sales	2,835.4	2,800.3	-35.1	(-1%)
Total After reclassification	Operating income (loss)	76.1	49.6	-26.5	
Aite reciassification	ROS	2.7%	1.8%	-0.9%	

### **By Segment**

#### **Before reclassification of the Memory** business as a discontinued operation

(Yen in billions)	16/1-3Q	17/1-3Q	Difference	(growth rate)	
Energy Systems &	Net sales	660.0	611.5	-48.5	(-7%)
Solutions	Operating income (loss)	-2.4	-12.1	-9.7	
Solutions	ROS	-0.4%	-2.0%	-1.6%	
Infrastructure	Net sales	838.5	830.6	-7.9	(-1%)
Systems &	Operating income (loss)	21.5	11.3	-10.2	
Solutions	ROS	2.6%	1.4%	-1.2%	
Potail & Drinting	Net sales	371.8	379.3	7.5	(+2%)
Retail & Printing Solutions	Operating income (loss)	11.1	18.8	7.7	
Solutions	ROS	3.0%	4.9%	1.9%	
Storage & *	Net sales	1,242.3	1,489.5	247.2	(+20%)
Electronic Devices	Operating income (loss)	154.6	368.0	213.4	
Solutions	ROS	12.4%	24.7%	12.3%	
Industrial ICT	Net sales	162.5	176.9	14.4	(+9%)
Solutions	Operating income (loss)	4.4	-2.6	-7.0	
3010110115	ROS	2.7%	-1.5%	-4.2%	
Others	Net sales	393.1	379.4	-13.7	(-3%)
Others	Operating income (loss)	-9.1	-18.6	-9.5	
Eliminations	Net sales	-246.8	-284.9	-38.1	
	Operating income (loss)	1.1	-2.9	-4.0	
Total	Net sales	3,421.4	3,582.3	160.9	(+5%)
Before reclassification	Operating income (loss)	181.2	361.9	180.7	
Delore reclassification	ROS	5.3%	10.1%	4.8%	

<sup>\*</sup> The Memory business has been reclassified as a discontinued operation. This breakdown of segment sales and income is for reference only, and shows the figures prior to the reclassification.



### Energy Systems & Solutions Results Breakdown

(Y	en in billions)		FY2016/ 1-3Q	FY2017/ 1-3Q	Difference (	(growth rate)	
Er	ergy Systems &	Net sales	660.0	611.5	-48.5	(-7%)	Exchange rate impact +17.1
So	lutions	Operating income (loss)	-2.4	-12.1	-9.7	-	Exchange rate impact -0.1 Emergency measures -6.7
		ROS	-0.4%	-2.0%	-1.6%		e.geeyeacares
		FC	CF by segment	-487.8			
		Net sales	99.2	91.7	-7.5	(-8%)	Lower income and lower sales in a shrinking domestic market and from
	Nuclear Power Systems	Operating income (loss)	-4.8	-8.9	-4.1		profit decrease in some projects.
	Systems -	ROS	-4.8%	-9.7%	-4.9%		
		Net sales	241.8	263.7	21.9	(+9%)	Higher sales on progress in projects using the percentage of completion
	Thermal & Hydro Power Systems	Operating income (loss)	4.6	-0.3	-4.9		method, mainly plant projects in Japan. Lower income due to provision for
	1 over systems	ROS	1.9%	-0.1%	-2.0%		additional costs for construction projects.
	Transmission &	Net sales	206.1	207.3	1.2	(+1%)	Higher sales and income from projects using the percentage of
	Distribution	Operating income (loss)	-0.5	1.2	1.7		completion in the domestic T&D
	Systems	ROS	-0.2%	0.6%	0.8%		market.
	Landis+Gyr	Net sales	129.4	65.8	-63.6		FY2017 results are for the period up
		Operating income (loss)	6.5	3.4	-3.1		to the IPO.
	Othors	Net sales	-16.5	-17.0	-0.5		Includes eliminations within the
	Others	Operating income (loss)	-8.2	-7.5	0.7		segment, and R&D cost for hydrgen related business.

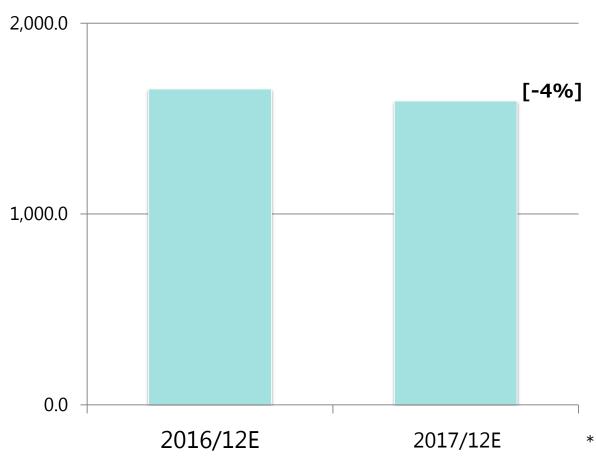
<sup>\*</sup> FCF (free cash flows) by segment is an index for in-house management only, and treatment of effects of exchange rate changes, etc., is different from free cash flows in the Consolidated Statements of Cash Flows.

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### Energy Systems & Solutions Order Backlog

(Yen in billions)
[ ]=year-on-year comparison

\*Power Generation and Transmission & Distribution Systems (excluding Solar Photovoltaic Systems and Landis+Gyr)



- Nuclear Power Systems received orders related to plant restarts; the backlog increased slightly.
- Thermal & Hydro Power Systems' backlog decreased, despite orders for major thermal plant projects received overseas, but the sales for construction increased.
- Transmission & Distribution
   Systems orders outside Japan
   is delayed than expected, and
   the backlog decreased
   slightly.
- \* Figures for Westinghouse Group have been excluded



### Infrastructure Systems & Solutions Results Breakdown

(Yen in billions)		FY2016/ 1-3Q	FY2017/ 1-3Q	Difference	(growth rate)	
Infrastructure	Net sales	838.5	830.6	-7.9	(-1%)-	Exchange rate impact +9.1
Systems & Solutions	Operating income (loss)	21.5	11.3	-10.2		Exchange rate impact ±0.0
	ROS	2.6%	1.4%	-1.2%		Emergency measures -13.0
	F	CF by segment	13.0			
	Net sales	237.8	223.2	-14.6	(-6%)	Lower sales due to lower orders. Lower operating income also
Public Infrastructure	Operating income (loss)	1.8	-0.9	-2.7		reflected a scaling back of
	ROS	0.8%	-0.4%	-1.2%		emergency measures.
	Net sales	414.2	400.2	-14.0	(-3%)	Lower sales due to lower orders. Lower operating income also
Building and Facilities	Operating income (loss)	20.0	11.2	-8.8		reflected a scaling back of
	ROS	4.8%	2.8%	-2.0%		emergency measures.
	Net sales	217.4	236.2	18.8	(+9%)	Higher sales on higher order in industrial components. Operating
Industrial Systems	Operating income (loss)	-0.3	1.0	1.3		income improved.
	ROS	-0.1%	0.4%	0.5%		

<sup>\*</sup> FCF (free cash flows) by segment is an index for in-house management only, and treatment of effects of exchange rate changes, etc., is different from free cash flows in the Consolidated Statements of Cash Flows.



### Storage & Electronic Devices Solutions Results Breakdown

(Before Reclassification of the Memory business)

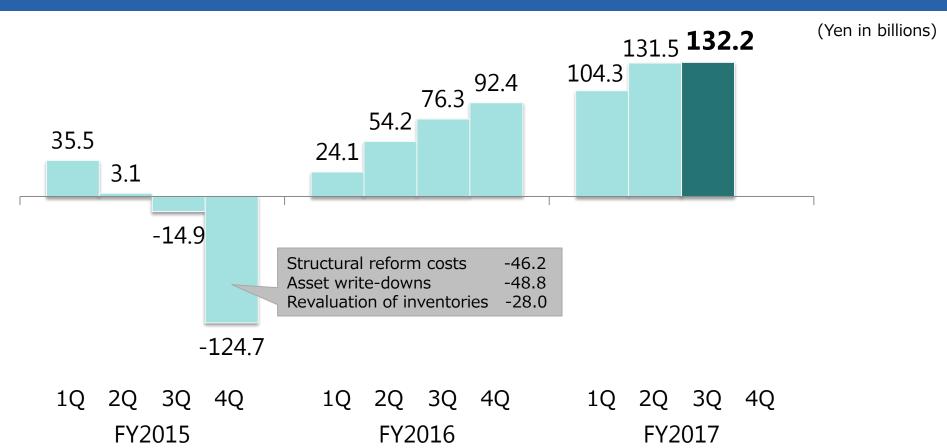
(Y	(Yen in billions)			FY2016/ 1-3Q	FY2017/ 1-3Q	Difference	(growth rate)	
			Net sales	1,242.3	1,489.5	247.2	(+20%)	Exchange rate impact +51.8
	orage & E evices Sol	Electronic	Operating income (loss)	154.6	368.0	213.4	_	Exchange rate impact +31.3
	241663 301	acions	ROS	12.4%	24.7%	12.3%		Emergency measures -9.7
			FC	CF by segment	159.3			
	Storage	Memories	Net sales	635.1	875.6	240.5	(+38%)	Stable prices supported by strong demand for smart phones and
			Operating income (loss)	102.2	322.7	220.5		SSD. Both net sales and operating
			ROS	16.1%	36.9%	20.8%		income were higher than for the same period last year.
		HDDs	Net sales	345.8	337.1	-8.7	(-3%)	Higher sales supported by growth in enterprise market. However,
			Operating income (loss)	27.2	20.3	-6.9		lower overall sales and lower
			ROS	7.9%	6.0%	-1.9%		operating income as shrinkg in the PC market.
	Devices & Others		Net sales	261.4	276.8	15.4	(+6%)	Higher income on higher sales in Discretes supported by positive
			Operating income (loss)	25.2	25.0	-0.2		performance in industrial market.
			ROS	9.6%	9.0%	-0.6%		Overall sales and income was flat as System LSI income declined.

<sup>\*</sup> FCF (free cash flows) by segment is an index for in-house management only, and treatment of effects of exchange rate changes, etc., is different from free cash flows in the Consolidated Statements of Cash Flows.



# Storage & Electronic Devices Solutions Quarterly Trend in Operating Income (Loss) – Before Reclassification

Compared to FY2017/2Q: Continued to see improved operating income by maintaining a positive performance in Memories



<sup>\*</sup>FY2015 figures are for the Semiconductor & Storage Products Company, the previous organization, and were calculated before the change to segment-based calculation of operating income (loss).



### **Retail & Printing Solutions Industrial ICT Solutions**

(Yen in billions)		FY2016/ 1-3Q	FY2017/ 1-3Q	Difference	(growth rate)	
	Net sales	371.8	379.3	7.5	(+2%)	Exchange rate impact +11.0
Retail & Printing Solutions	Operating income (loss)	11.1	18.8	7.7		Exchange rate impact +0.8
	ROS	3.0%	4.9%	1.9%		Emergency measures - 0.9
	F	CF by segment	9.2			

<sup>•</sup>Both the Retail and Printing businesses maintained stable performances. Sales increased due to exchange rate impact.

<sup>•</sup>Significantly increased income in the Retail and Printing businesses.

		FY2016/ 1-3Q	FY2017/ 1-3Q	Difference	(growth rate)	
	Net sales	162.5	176.9	14.4	(+9%)	Exchange rate impact ±0.0
Industrial ICT	Operating income (loss)	4.4	-2.6	-7.0		Exchange rate impact ±0.0 Emergency measures -6.7
Solutions	ROS	2.7%	-1.5%	-4.2%		Emergency measures 617
	F	CF by segment	4.6			

<sup>·</sup>Higher sales due to good performances in systems business for government, and IoT/AI business.

<sup>·</sup>Lower income from impacts from some of domestic information system projects, and the cost of structural reform of the unified communications systems business and scaling back of emergency measures.

<sup>\*</sup> FCF (free cash flows) by segment is an index for in-house management only, and treatment of effects of exchange rate changes, etc., are different from free cash flows in the Consolidated Statements of Cash Flows.

### **Others**

(Yen in billions)		FY2016/ 1-3Q	FY2017/ 1-3Q	Difference	(growth rate)	
PC	Net sales	140.5	119.6	-20.9	(-15%)	Lower sales due to complete withdrawal from overseas B2C business and sluggish
	Operating income (loss)	0.0	-6.6	-6.6		sales domestic B2C and in B2B markets in Europe and North America. In addition to lower sales, increases in component costs,
	ROS	0.0%	-5.5%	-5.5%		such as SSD, resulted in deteriorated operating income.
Visual Products	Net sales	46.3	36.5	-9.8	(-21%)	Lower sales due to scaling back of domestic B2C business. Operating income was better
	Operating income (loss)	-8.9	-6.4	2.5		than the same period last year, when provision was made for the cost of quality
	ROS	-19.2%	-17.5%	1.7%		issue.



### 3. FY2017 Forecast



### **Overall**

**Operating Income (loss)\*:** Memory is expected to increase, and Nuclear, Thermal and Hydro are expected to decline, but the overall forecast is an increase against the previous forecast.

**Non Operating Income (loss)\*:** An improvement of 50.0 billion yen against the previous forecast, due to recording profit from the sale of the Visual Products, and hedging currency risk by early payment of parent company guarantees **Net Income:** A 630.0 billion yen improvement against previous forecast, due to the sale of claims against WEC (sales profit recorded under net income (loss) from discontinued operations) related tax reduction.

→ As shareholder's equity was enhanced by a new share issue, the shareholder's equity is expected to be positive at March 31, 2018

(Yen in billions)	Previous Forecast (Nov. 9) Before Memory reclassification	FY17 Forecast (Feb. 14) Before Memory reclassificaion	difference	Impact from reclassification of the Memory business	FY17 Forecast (Feb. 14) After Memory reclassification
Net sales	4,970.0	4,990.0	20.0	-1,090.0	3,900.0
Operating income (loss)	430.0	440.0	10.0	-440.0	0.0
Income (loss) before income taxes and noncontrolling interests	400.0	460.0	60.0	-440.0	20.0
Net income (loss)	-110.0	520.0	630.0	0.0	520.0
Free cash flows	-380.0	-550.0	-170.0	0.0	-550.0

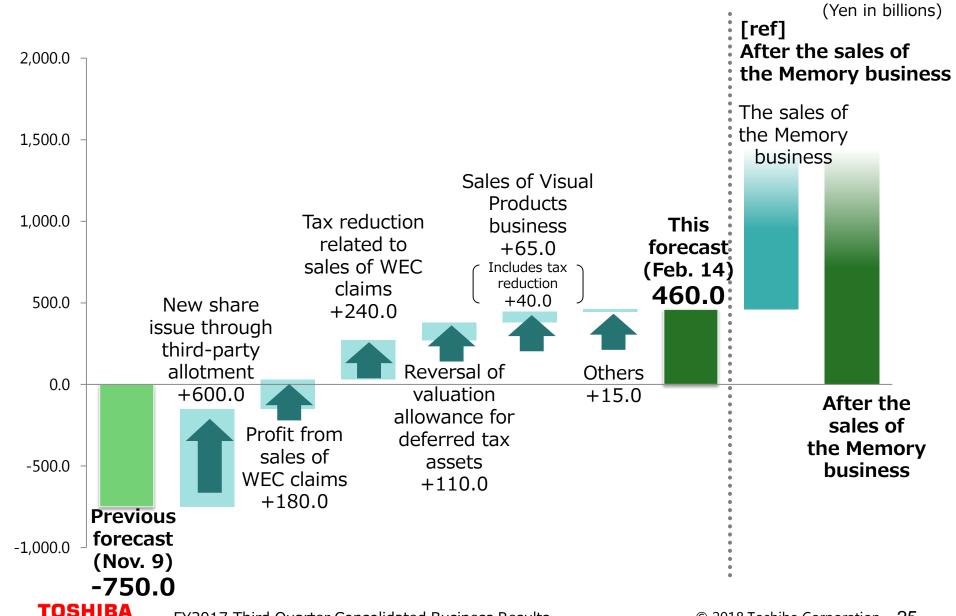
	Previous forecast (Nov.9)
Equity attributable to shareholders of the Company	-750.0
Shareholder's equity ratio	-19.2%
Net assets	-530.0
Net interest-bearing debt	940.0
Exchange rate (US\$) of the end date of	¥110

2018/ 3E forecast	difference
460.0	1,210.0
11.2%	30.4%
690.0	1,220.0
600.0	-340.0
¥110	¥0

### **Equity attributable shareholders of the Company**

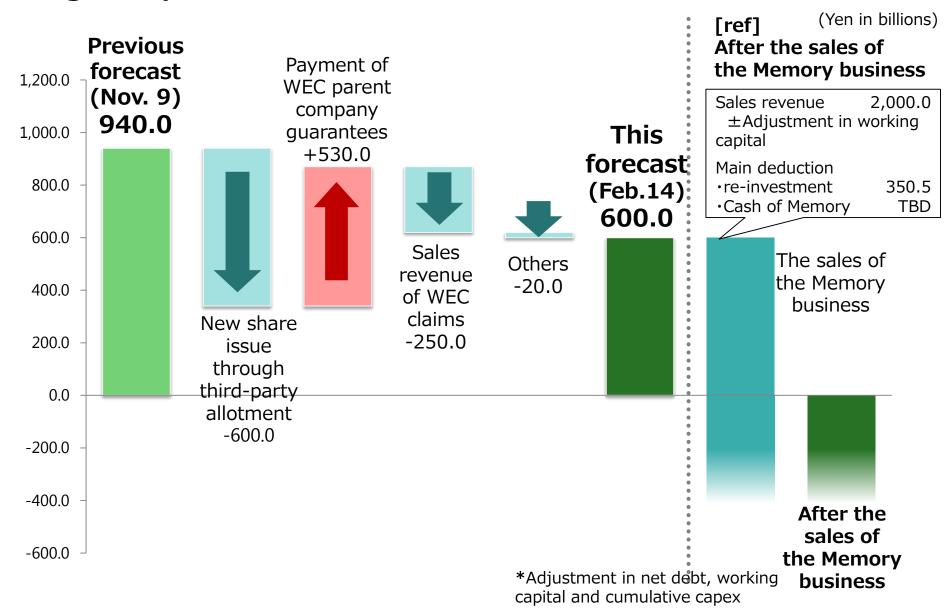
against previous forecast

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### Net interest-bearing debt

- against previous forecast



### **By Segment**

### After reclassification of the Memory business as a discontinued operation

(Yen in billions)		FY2016 Actual	FY2017 Forecast on Feb.14	Difference	(growth rate)
En angui Customa 9	Net sales	974.9	840.0	-134.9	(-14%)
Energy Systems & Solutions	Operating income (loss)	-41.7	-5.0	36.7	
Solutions	ROS	-4.3%	-0.6%	3.7%	
Tafus abus ats usa Cosata asa	Net sales	1,262.4	1,260.0	-2.4	(-0%)
Infrastructure Systems & Solutions	Operating income (loss)	58.4	42.0	-16.4	
& Solutions	ROS	4.6%	3.3%	-1.3%	
Datail O Daintin	Net sales	507.7	510.0	2.3	(+0%)
Retail & Printing Solutions	Operating income (loss)	16.3	22.0	5.7	
Solutions	ROS	3.2%	4.3%	1.1%	
Clarate O. Flant and	Net sales	837.1	850.0	12.9	(+2%)
Storage & Electronic Devices Solutions	Operating income (loss)	57.6	45.0	-12.6	
Devices Solutions	ROS	6.9%	5.3%	-1.6%	
	Net sales	239.6	250.0	10.4	(+4%)
Industrial ICT Solutions	Operating income (loss)	7.1	3.0	-4.1	
	ROS	2.9%	1.2%	-1.7%	
Others	Net sales	535.6	510.0	-25.6	(-5%)
Others	Operating income (loss)	-17.1	-40.0	-22.9	
Eliminations	Net sales	-313.6	-320.0	-6.4	
Limitations	Operating income (loss)	1.4	<b>* -67.0</b>	-68.4	
Total	Net sales	4,043.7	3,900.0	-143.7	(-4%)
Total After reclassification	Operating income (loss)	82.0	0.0	-82.0	
Aici icciassificacion	ROS	2.0%	0.0%	-2.0%	

<sup>\*</sup> Including restructuring costs of 60.0 billion yen

<sup>\*</sup> The FY16 actual figure for discontinued operations is before auditing, and may be subject to change. The Company will report the confirmed figure.



### **By Segment**

## Before reclassification of the Memory business as a discontinued operation

(Yen in billions)		FY2016 Actual	FY2017 Forecast on Feb.14	Difference	(growth rate)
Enorgy Cystoms 9	Net sales	974.9	840.0	-134.9	(-14%)
Energy Systems & Solutions	Operating income (loss)	-41.7	-5.0	36.7	
Solutions	ROS	-4.3%	-0.6%	3.7%	
Information Contains	Net sales	1,262.4	1,260.0	-2.4	(-0%)
Infrastructure Systems & Solutions	Operating income (loss)	58.4	42.0	-16.4	
& Solutions	ROS	4.6%	3.3%	-1.3%	
Dotail O Deinting	Net sales	507.7	510.0	2.3	(+0%)
Retail & Printing   Solutions	Operating income (loss)	16.3	22.0	5.7	
Solutions	ROS	3.2%	4.3%	1.1%	
Characa & Floatronia *1	Net sales	1,700.2	2,010.0	309.8	(+18%)
Storage & Electronic Devices Solutions	Operating income (loss)	247.0	490.0	243.0	
Devices Solutions	ROS	14.5%	24.4%	9.9%	
	Net sales	239.6	250.0	10.4	(+4%)
Industrial ICT Solutions	Operating income (loss)	7.1	3.0	-4.1	
	ROS	2.9%	1.2%	-1.7%	
Others	Net sales	535.6	510.0	-25.6	(-5%)
Others	Operating income (loss)	-17.1	-40.0	-22.9	
Eliminations	Net sales	-349.6	-390.0	-40.4	
Liminations	Operating income (loss)	0.8	*2 <b>-72.0</b>	-72.8	
Total	Net sales	4,870.8	4,990.0	119.2	(+2%)
Total Before reclassification	Operating income (loss)	270.8	440.0	169.2	
Deloi e i ediassificacioni	ROS	5.6%	8.8%	3.2%	

vs. previous	
forecast on	
Nov.9 base	
0.0	
-10.0	
-1.2%	
0.0	
0.0	
0.0%	
0.0	
0.0	
0.0%	
30.0	
30.0	
1.2%	
0.0	
0.0	
0.0%	
-10.0	
-10.0	
0.0	
0.0	
20.0	
10.0	
0.1%	

<sup>\*1</sup>The Memory business has been reclassified as a discontinued operation.
This breakdown of segment sales and income is for reference only, and shows the figures prior to the reclassification.

\*2 Including restructuring costs of 60.0 billion yen

# **Appendix**



### Capital Expenditure (Commitment Basis)

(Yen in billions)

Capital Expenditure (Commitment Basis)	FY2016 Actual	FY2017 Forecast	vs. previous Forecast on Nov.9	FY2017/ 1-3Q Actual	FY2017/ 3Q Actual	Major Items in FY2017/3Q
Energy Systems & Solutions	14.4	13.0	0.0	4.7	0.9	_
Infrastructure Systems & Solutions	26.6	40.0	0.0	19.1	3.3	_
Retail & Printing Solutions	7.0	10.0	0.0	6.3	1.5	_
Storage & Electronics Devices Solutions	9.2	20.0	* -580.0	18.2	6.6	_
Industrial ICT Solutions	2.2	2.0	0.0	0.9	0.2	_
Others	11.1	15.0	0.0	8.0	3.0	_
Total	70.5	100.0	-580.0	57.2	15.5	

Investments and Loans	5.6	100.0	0.0
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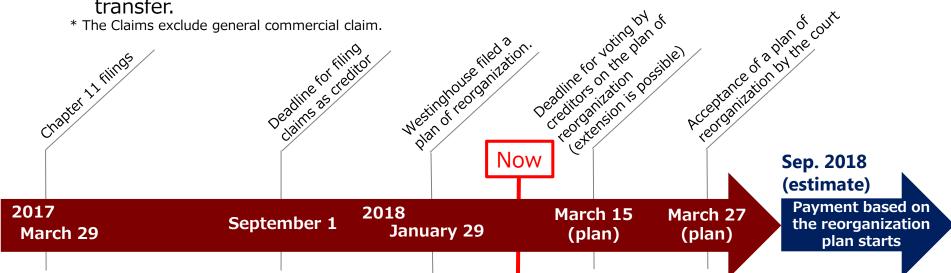
<sup>\*</sup> The previous forecast, announced on Nov. 9, was issued prior to the reclassification of the Memory business, and included capital investments by Toshiba in affiliated companies accounted for by the equity-method, such as Flash Forward, Ltd.



### Timeline of Westinghouse's Chapter 11 Filing

- Optimized allocation of management resource by reaching an early settlement of Westinghouse-related obligations.
  - Contract for sale of Westinghouse claims\* signed, and the transaction completed with full payment on Jan. 22.

Aim to further eliminate uncertainty by early closing of Westinghouse related equity transfer.

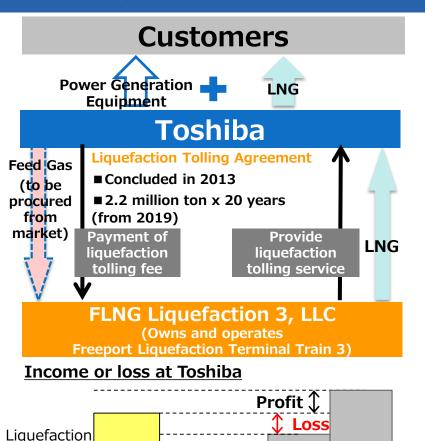


#### Note on Chapter 11 process

- The plan of reorganization states how Westinghouse will make payment to its creditors, using capital or rights (payment resources) acquired in the reorganization process.
- After the voting confirms the plan of reorganization, the court will confirm it, and payment to creditors will start. However, there are various conditions for the start of payment, e.g. regulatory approvals of WEC acquisition by Brookfield Group.

### LNG Business (Freeport)

#### Continuing sales activities and measures to establish a structure to sell and supply LNG



#### **Status of Orders Received**

- Basic agreements for a part of the Toshiba's liquefaction service (total of 2.2 million tons per year) have already been concluded (volume, price and contract terms) with multiple customers, though certain conditions must be met before they become effective.
- Currently in negotiations with multiple customers (total over 2.2 million tons, including the capacity of the above basic agreements).

#### **Concrete Progress of Activities**

• In preparation for starting to supply customers with LNG from September 2019, Toshiba registered a U.S. subsidiary, Toshiba America LNG Inc., which will procure gas and supply LNG (February 2017). The company started operation in July 2017.

#### **Treatment in Accounting**

- In 2017/3Q, no special accounting treatment was applied to LNG, based on the status of current progress on basic agreements and negotiations with customers.
- Toshiba continues to evaluate an appropriate method on making provision for a loss from the point one year prior to starting operation, and for each subsequent delivery year, on the premise that, given the time necessary for arranging vessels and determining destinations, the uncommitted sales quantity of LNG in any given year is sold in the spot market at a price lower than the cost of production.
- Toshiba's liquefaction tolling service is not subject to impairment, as
  it is not an investment in resource interests.
- Toshiba intends to enter into long-term contracts, in the main, for all the LNG for which it has contracted. However, it is possible that losses will be incurred if sales prices fall below the purchase cost, or if expected conditions change.

Total cost

cost

Transportation

costs, etc.

Feed gas

LNG prices

depending on

market demand

LNG prices

fluctuate,

### **Balance Sheet - Memory business**

The following details the balance of assets and liabilities held by the Memory business in respect of
consolidated group companies, including Toshiba Corporation and Toshiba Memory Corporation.
This does not match assets and liabilities of discontinued operations of consolidated balance sheet,
as some of these numbers are eliminated through consolidation.

Assets	2017/3E	2017/12E	(Yen in billions)
Cash and cash equivalents	186.6	19.4	
Notes and accounts recievable, trade	150.4	226.6	
Inventories	124.3	146.3	
Short-term loans receivable	1.7	* 373.1	* Includes Group deposits
Property, plant and equipment	254.8	312.4	·
Equity method investments in affiliates	149.4	227.0	
Other assets	86.6	185.3	
Total assets	953.8	1,490.1	
Liabilities	2017/3E	2017/12E	
Short-term borrowings	1.2	7.6	
Notes and accounts payable, trade	73.0	86.9	
Accounts payable, other and accrured expenses	160.4	264.6	* Includes tax impact of a
Accrued income and other taxes payables	49.6	* 430.4	Non-qualified Split
Accrued pension and severance costs	49.3	49.5	
Other liabilities	32.5	24.8	
Total liabilities	366.0	863.8	•
OSHIBA FY2017 Third Quarter Consolidated Bu	isiness Results		© 2018 Toshiba Corporation 33

### Energy Systems & Solutions Results Breakdown

(	Yen in billions)		FY2016 Actual	FY2017 Forecast	Difference	(growth rate)
 	a augus Culata mag 0	Net sales	974.9	840.0	-134.9	(-14%)
Energy Systems & Solutions		Operating income (loss)	-41.7	-5.0	36.7	
		ROS	-4.3%	-0.6%	3.7%	
	Nuclear Dawer	Net sales	182.1	161.8	-20.3	(-11%)
	Nuclear Power Systems	Operating income (loss)	-45.1	-2.0	43.1	
	,	ROS	-24.8%	-1.2%	23.6%	
	The access of O. Liberton	Net sales	339.1	347.6	8.5	(+3%)
	Thermal & Hydro Power Systems	Operating income (loss)	3.9	0.7	-3.2	
	Tower Systems	ROS	1.2%	0.2%	-1.0%	
	Transmission &	Net sales	297.7	283.8	-13.9	(-5%)
	Distribution	Operating income (loss)	2.7	1.1	-1.6	
	Systems	ROS	0.9%	0.4%	-0.5%	
	Landic±Cvr	Net sales	181.2	* 65.8	-115.4	
	Landis+Gyr	Operating income (loss)	7.4	3.4	-4.0	
	Others	Net sales	-25.2	-19.0	6.2	
	Others	Operating income (loss)	-10.6	-8.2	2.4	

<sup>\*</sup>FY2017 figures for Landis+Gyr are for the period up to the July 25 IPO



### Infrastructure Systems & Solutions Results Breakdown

(Y	en in billions)		FY2016 Actual	FY2017 Forecast	Difference	(growth rate)
		Net sales	1,262.4	1,260.0	-2.4	(-0%)
	frastructure stems & Solutions	Operating income (loss)	58.4	42.0	-16.4	
'		ROS	4.6%	3.3%	-1.3%	
		Net sales	421.9	395.7	-26.2	(-6%)
	Public Infrastructure	Operating income (loss)	28.8	18.4	-10.4	
		ROS	6.8%	4.6%	-2.2%	
		Net sales	570.6	559.4	-11.2	(-2%)
	Building and Facilities	Operating income (loss)	25.3	16.9	-8.4	
		ROS	4.4%	3.0%	-1.4%	
		Net sales	309.9	341.7	31.8	(+10%)
	Industrial Systems	Operating income (loss)	4.3	6.7	2.4	
		ROS	1.4%	2.0%	0.6%	



# Storage & Electronic Devices Solutions Results Breakdown (Before reclassification of the Memory business)

(Ye	(Yen in billions)		FY2016 Actual	FY2017 Forecast	Difference	(growth rate)	
			Net sales	1,700.2	2,010.0	309.8	(+18%)
	rage & Elect vices Solutio		Operating income (loss)	247.0	490.0	243.0	
	Devices Solutions		ROS	14.5%	24.4%	9.9%	
5	Storage	Memories	Net sales	897.2	1,225.8	328.6	(+37%)
			Operating income (loss)	186.6	449.7	263.1	
			ROS	20.8%	36.7%	15.9%	
		HDDs	Net sales	461.3	438.6	-22.7	(-5%)
			Operating income (loss)	36.0	23.0	-13.0	
			ROS	7.8%	5.2%	-2.6%	
			Net sales	341.7	345.6	3.9	(+1%)
	Devices & Others		Operating income (loss)	24.4	17.3	-7.1	
			ROS	7.1%	5.0%	-2.1%	



### **Others**

(Yen in billions)		FY2016 Actual	FY2017 Forecast	Difference	(growth rate)
PC	Net sales	191.8	170.0	-21.8	(-11%)
	Operating income (loss)	-0.5	-9.0	-8.5	
	ROS	-0.3%	-5.3%	-5.0%	
Visual Products	Net sales	61.6	50.0	-11.6	(-19%)
	Operating income (loss)	-12.9	-9.0	3.9	
	ROS	-20.9%	-18.0%	2.9%	



# **TOSHIBA**

**Leading Innovation**